LifeCenter Organ Donor Network, "A Donate Life Organization," encourages and coordinates the donation of human organs and tissues for transplantation as an institutional member of the United Network for Organ Sharing (UNOS) and follows all the guidelines for organ sharing.

LifeCenter is accredited and approved by: Association for Organ Procurement Organizations (AOPO), American Association of Tissue Banks (AATB), Centers for Medicare & Medicaid Services (CMS), and The Food & Drug Administration (FDA).

The national waiting list for organ transplant continues to rise. Today there are more than 107,000 people waiting for a life-saving transplant.

2019
BOARD OF DIRECTORS

Deborah Hayes
Jerry Judd
Matthew Arend
Jose. A. Cancelas, M.D., Ph.D.
Kenneth Davis, M.D.
Tayyab Diwan, M.D.
Timothy Egloff
Kevin Gessner
Kenneth James
Kevin Joseph, M.D.
Brie Jainke
Colleen O'Toole
Patrick Early
Ann Smith
Greg Tiao, M.D.

Other Non-Voting Attendees:
Steve Woodle, M.D.
Barry Massa
Susan Manganello
STATEMENT OF FINANCIAL POSITION

<table>
<thead>
<tr>
<th>Year</th>
<th>Assets</th>
<th>Liabilities</th>
<th>Net Assets</th>
</tr>
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<tbody>
<tr>
<td>2015</td>
<td>20,000,000</td>
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<tr>
<td>2016</td>
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<td>20,000,000</td>
<td>5,000,000</td>
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<tr>
<td>2017</td>
<td>30,000,000</td>
<td>25,000,000</td>
<td>5,000,000</td>
</tr>
</tbody>
</table>

**Total Income** $17,074,892
**Fund-Raising Expenses** $118,719
**Program Expenses** $14,005,884
**Total Expenses** $15,749,124
**Administrative Expenses** $1,624,521
**End of Year Assets** $17,259,534

**Pace Toward Annual Goals**

- **Organ Conversion Rate**: 81.5%
- **Organs Transplanted**: 246
- **OTPD**: 2.28
- **Net MS Donors**: 543
- **Skin Donors**: 357
- **Avg. Skin Yield**: 4.99
- **Tissue Approach %**: 13.0%
- **Tissue Consent Rate**: 64.6%
- **Percent Registered**: 62.54%

**LifeCenter Executive Summary**

Source: Audited Financial Statements